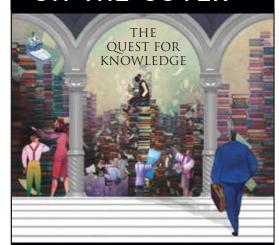
ON THE COVER



6

ALL ROADS LEAD TO LAS VEGAS: COME, LEARN, CONQUER

By Nancy McCarthy, Senior Editor,

*EValue Examiner

The road to professional success is paved with obstacles, fears, and challenges that must be conquered. For some, the next conquest may be getting a big raise next quarter, making partner, or qualifying as an expert. Others conquer smaller but equally important areas, like overcoming a fear of speaking in public or earning their first professional credential. This issue of The Value Examiner gives an overview of The National Association of Certifited Valuators and Analysts (NACVA) and the Consultants' Training Institute's (CTI) Annual Conference and touches on the subjects that will be addressed.

IN THIS ISSUE...

12 QUO VADIS? WHERE BUSINESS VALUATION HAS BEEN AND WHERE IT MIGHT BE GOING

A Discussion with Chris Mercer and Members of *The Value Examiner* Editorial Board

By Peter Lohrey, PhD, CVA, CDBV; and Nancy McCarthy, Senior Editor, The Value Examiner

There is little mystery as to why Chris Mercer was asked to be one of the keynote speakers at this year's NACVA and the CTI's Annual Consultants' Conference in Las Vegas: he is a leading author and practitioner in the field. In advance of the annual meeting, members of *The Value Examiner* editorial board had a wide-ranging conversation with him on a variety of topics.

18 WORKING WITH DATA: PUBLIC COMPANY AND PRIVATE COMPANY SIZE PREMIA

By Eric J. Barr, CPA, ABV, CFF; and Peter L. Lohrey, PhD, CVA, CDBV

The size premium is a key component of the cost of capital under the modified Capital Asset Pricing Method (CAPM) and the Build-Up Method (BUM). In this article, these two sets of public company size premia involving minority interests in marketable public companies are compared to the size premia derived from private company controlling interest transactions utilizing the February 15, 2017 Pratt's Stats database.

28

BOOK REVIEW

THE CANNABIS INDUSTRY ACCOUNTING AND APPRAISAL GUIDE: INDISPENSABLE RESOURCES ON TAXATION, FINANCIAL ACCOUNTING, AND THE APPRAISAL OF CANNABIS-RELATED INTELLECTUAL PROPERTY AND BUSINESS INTERESTS

Authors: Ronald Seigneur, Stacy D. Udell, and Brenda M. Clarke

Book Review by Neil Beaton, CPA, ABV, CFF, ASA

The Cannabis Industry Accounting and Appraisal Guide, recently released by industry leaders Ronald L. Seigneur, Stacey D. Udell, and Brenda M. Clarke, is an indispensable resource for investors, owners, managers, attorneys, accountants, and valuation analysts alike, working with or alongside professionals within the budding and ever-evolving cannabis industry.

THE VALUE EXAMINER MARCH | APRIL 2018 3

DEPARTMENTS

30

ACADEMIC REVIEW

ACADEMIC RESEARCH BRIEFS

By Peter L. Lohrey, PhD, CVA, CDBV

The purpose of this column is to provide the readers of *The Value Examiner* summaries of contemporary research in business valuation and forensic accounting. The manuscripts covered are selected from numerous academic research outlets that include relevant topical coverage of valuation and related forensic accounting issues. The objective is to illustrate the core of this novel research while increasing awareness among the community of the subject matter.

34

LITI G ATI O N CO N S U LTI N G

AN EXPERT'S TESTIMONY ON FACTS

By Grant A. Nigolian, JD

Case law can provide guidance or, in the situation faced by the author, be more of a hindrance in deciding a difficult is sue. The author, who has over twenty years of legal experience, including as lead counsel in extensive multi-week trials pending with state court, federal court, and in arbitration, shares his experience with an expert witness in a recent trial in California.

38

HEALTHCARE INSIGHTS

THE DUE DILIGENCE IMPERATIVE: HEALTHCARE REGULATORY ENVIRONMENT (Part Three of a Six-Part Series)

By Todd Zigrang, MBA, MHA, FACHE, ASA

This third installment will review the due diligence process as it relates to the healthcare regulatory environment.

42

PRACTICE MANAGEMENT

TIPS FOR PRACTITIONERS BUILDING YOUR BUSINESS BY PROVIDING VALUE

By Tom McMakin

The question of how to sell professional services is an enduring one whose answer is being changed by technology. It does not matter if you are a lawyer, web-designer, strategy consultant, freelance architect, or a business valuator, the challenge would be the same. That is because services are sold differently than products. The author offers some tips.

44

PRACTICING SOLO: KAREN KASENO

By Rod P. Burkert, CPA, ABV, CVA, MBA

The author interviews sole practitioner Karen Kaseno, CPA, ABV, CFF, CVA, CFE, MAFF, from San Diego, California.



Production: Mills Publishing, Inc.; President: Dan Miller; Art Director/Production Manager: Jackie Medina; Magazine Designer: Jackie Medina; Graphic Designers: Ken Magleby, Patrick Witmer; Advertising Representatives: Paula Bell, Karen Malan, Dan Miller, Paul Nicholas; Administrative Assistant: KellieAnn Halvorsen.

Mills Publishing, Inc., 772 East 3300 South, Suite 200, Salt Lake City, Utah 84106, 801-467-9419. Inquiries concerning advertising should be directed to Mills Publishing, Inc. Copyright 2018. For more information please visit millspub.com.

The Value Examiner[®]

EDITORIAL STAFF

CEO & Publisher: Parnell Black Senior Editor: Nancy J. McCarthy Associate Editor: Lynne Johnson

EDITORIAL BOARD

Chairman:

Lari B. Masten, MSA, CPA, ABV, CFF, CVA, ABAR, MAFF Past Chairman:

Michael Goldman, MBA, CPA, CVA, CFE, CFF Ashok Abbott, MBA, PhD Eric J. Barr, CPA, ABV, CFF

John E. Barrett Jr., MBA, CPA, ABV, CVA, CBA Gary W. Baum, MBA, CPA, CVA Neil J. Beaton, CPA, ABV, CFF, CFA, ASA

Neil J. Beaton, CPA, ABV, CFF, CFA, ASA Rod P. Burkert, CPA, ABV, CVA, MBA Lorenzo Carver, MS, MBA, CVA Wolfgang Essler, CVA (Germany)

Richard W. Goeldner II, ASA, CBA, CVA Judith Heim O'Dell, CPA, CVA Andrew M. Malec, PhD

Danny A. Pannese, MST, CPA, ABV, CVA, CSEP Kevin Papa, CPA, CVA, ABV Donald Price, CVA, ASA

Angela Sadang, MBA, CFA, ASA Keith Sellers, CPA, ABV

Richard Trafford, MSc, FAIA, FCT, CVA, CFE, MAFF, PGCLTHE, FHEA (U.K.) Sarah von Helfenstein, MBA, CVA Todd Zigrang, MBA, MHA, FACHE, ASA

The Value Examiner® is a publication of:
National Association of Certified
Valuators and Analysts® (NACVA®)
5217 South State Street, Suite 400
Salt Lake City, UT 84107
Tel: (801) 486-0600, Fax: (801) 486-7500
E-mail: NACVA1@NACVA.com

ANNUAL SUBSCRIPTION

United States—\$215 International—\$255 U.S. Funds Free to accredited university libraries

SUBMISSION DATES Issue Submission Dates

Publish Dates

 Jul./ Aug.
 Jun. 15
 Sept. 1, 2018

 Sep./Oct.
 Aug. 15
 Nov. 1, 2018

 Nov./Dec.
 Oct. 15
 Jan. 1, 2019

ALL SUBMISSIONS

The Value Examiner is devoted to current, articulate, concise, and practical articles in business valuation, litigation consulting, fraud deterrence, matrimonial litigation support, mergers and acquisitions, exit planning, and building enterprise value. Articles submitted for publication should range from 500 to 3,000 words. Case studies and best practices are always welcome.

SUBMISSION STANDARDS

All articles should be thoroughly edited and proofread. Submit manuscript by e-mail (in standard word processing format) to Nancy McCarthy: NancyM1@NACVA.com. Include a brief biography to place at the end of the article and a color photo of the author. See authors' guidelines and benefits at www.nacva.com/examiner/Publishing. Articles. pdf. *The Value Examiner* accepts some reprinted articles, if accompanied by appropriate reprint permission.

REPRINTS

Material in *The Value Examiner* may not be reproduced without express written permission. Article reprints are available; call NACVA at (800) 677-2009 and/or visit the website: www.NACVA.com.

4